



Capital Improvement Plan 2022 – 2027



Updated: March 1, 2022

This document supersedes all past documents of the CIP

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Demographics

Farmington, NH

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History: Farmington was originally a portion of Rochester that included several large farms. In 1798, Farmington was created by separating those farm areas. At that time, the Town was known as Farmington Dock as its location to the Cochecho River was a perfect spot for sawmills. Over time, the sawmills expanded into factories for shoe-making. This business area was known as “The Dock” or “Puddledock,” which we see referred to today in the name of the local newspaper “The Puddledock Press.” Although, the Puddledock Press no longer has a print edition, it is still available online.

Farmington was one of the first places to use automated shoe-making machines instead of hand-crafting all goods. A cobbler named Jeremiah J. Colbath was well-known in the shoe-making trade. He learned his trade in the shoe capital of Natick, Massachusetts, in 1833. He went on to change his name to Henry Wilson and become Vice President under Ulysses S. Grant.

Population: Farmington has a population of 6,973 persons. The housing in Farmington is made up of 3,130 total housing units. Of those total units 2,092 are single-family units. Farmington has a median household income of \$70,257. The per capita income is about \$31,335 according to the Economic & Labor Market Information Bureau, NH Employment Security. Farmington sees 9.7% of individuals below the poverty level. (Economic & Labor Market Information Bureau, NH Employment Security, January 2021. Community Response Received 08/04/2020)

Services: Farmington has a full-time police department and a fire department with a full-time Fire Chief and staffed with per-diem volunteer firefighters and EMT personnel. The Town has one elementary school serving grades Pre-K – 3, one middle school serving grades 4-8 and one high school serving grades 9-12. Farmington also has an Industrial Park called Sarah Greenfield Park and a waste water treatment plant that provides water/sewer to the downtown area and surrounding homes. Goodwin Library is a public facility for all ages. Coast bus provides for public transportation to surrounding towns. The Town has gas stations, a pharmacy located on Route 11, and an oil company. Farmington also has numerous restaurants and convenience stores offering a variety of choices. There are multiple Churches, offering services to a variety of beliefs.

The Town has a new Public Safety Building that houses both the Fire and Police Departments. The building was voted on and approved at the Town Meeting in 2016.

Recreation: Farmington recreation department serves all ages and provides activities for families, youth and seniors. The 500 Boys and Girls club provides an array of sports and activities for the children of the community. There is a beautiful golf course downtown, and tennis courts located behind the Henry Wilson Memorial School for outdoor play.

Tax Rate: The tax rate over the last five years is shown in the table below: includes state education, local education, county and local tax rates.

Year	Modified Local Assessed Valuation	Total Equalized Valuation Including Utilities	Local Tax Rate	Equalization Ratio	Full Value Tax Rate
2016	\$450,346,546	\$455,468,793	\$25.03	93.6	\$24.34
2017	\$454,464,673	\$503,225,173	\$27.81	89.2	\$24.72
2018	\$455,268,527	\$538,204,104	\$26.26	83.6	\$21.83
2019	\$565,856,662	\$569,969,136	\$22.24	99.6	\$21.69
2020	\$569,386,156	\$649,683,137	\$22.92	87.8	\$19.61

As Farmington continues to grow by population, we also see economic growth and development. The Town strives to provide services and recreational opportunities for the community. The following CIP plan will help to develop those opportunities and allow the Town to prioritize its funding.

CAPITAL IMPROVEMENT PLAN:

INTRODUCTION

In 1985, Article 13 was passed by a vote of 249 to 169 authorizing the Planning Board to create a program of municipal capital improvements projected over a minimum of six years (see Appendix A.) That program has since been turned over to the Board of Selectmen to oversee. Article 20 of the March 14, 2007 Town Meeting (see Appendix B) gave the Board of Selectmen the authorization to designate a committee to prepare a Capital Improvement Plan for the next six years.

The sole purpose and effect of the capital improvements program shall be to aid the Board of Selectmen and the Budget Committee in their consideration of the annual budget. Municipalities are empowered by NH RSA 674:5 to create a Capital Improvement Program (CIP) for the purpose of planning for the orderly and coordinated implementation of capital investments in facilities, infrastructure, and equipment for a period of at least six (6) years. Growth can have a substantial impact on the municipal services and facilities. CIPs have become associated with efforts to manage growth and tax impact. The CIP is meant to identify projects required to construct or purchase needed capital facilities and/or equipment to continue the growth and development of the Town in accordance with the Town's Master Plan adopted March 4, 2008. (See Appendix C: a full copy of the Master Plan can be found at the Town Municipal Offices). The plan outlines estimated costs and looks at possible funding for identified projects.

The Capital Improvement Plan is updated annually by the CIP Committee, so that the Board of Selectmen and Budget Committee can prepare and adopt the annual budget.

CAPITAL IMPROVEMENTS

Capital Improvements are the "brick and mortar" of the Town. Streets, bridges, downtown improvements, community centers, schools and major one-time acquisitions of equipment are all considered capital improvements. CIP expenditures are considered beyond the scope of normal annual operating or maintenance expenses. For this CIP, a capital improvement project is defined as

- A physical public improvement involving a facility
- Acquisition of a parcel of land or easements
- A piece of major equipment and/or vehicle with a value exceeding \$20,000 and occurring no more frequently than 5 years

Examples of Capital Improvements are

- New public buildings, or expansion or renovation of existing buildings
- Land acquisition, development and/or major improvement for public purpose
- Major vehicle and equipment purchase or leases
- Sidewalks and Street Tree Plantings

Note: For the purpose of the 2021 review by the CIP Advisory Committee, a minimal threshold of \$20,000 has been set to be considered Capital Improvement for the Town.

CIP ANNUAL PROCESS

- Request from each of the Town Departments detailed individual capital improvement requests
- Schedule presentations, by department, of each request
- CIP Committee discusses and classifies each request by need and funding amount
- CIP Committee prepares six-year appropriations spreadsheet which is presented to the Board of Selectmen

The Capital Improvement Committee will study each proposed capital project and make recommendations to the department, authority, agency or school district board or agency, concerning the relation of its project to the capital improvements program being prepared. The CIP will present the Board of Selectmen with a recommendation for the budget. The Board of Selectmen will then decide to accept the recommendation or will decide other amounts allotted for the budget year.

CAPITAL IMPROVEMENT COMMITTEE

Paula Proulx, Chairman, BOS Representative

Neil Johnson, Vice Chairman

Arthur Capello, Town Administrator

Erica Rogers, Secretary

Blanche Tanner, Budget Committee Representative

Rick Pelkey, Planning Board Representative

Tim Brown, School Board Representative

John Cormier, Resident

The CIP Committee has met numerous times during 2021 and 2022 to collect and prepare the following Capital Improvement Plan.

Classification of Projects by Priority Designation

By vote of the CIP Committee on June 5, 2013, it was decided to group the initiated CIP Projects by class. The classification scheme will be applied according to the relative urgency of the project. The levels and criteria of each classification are as follows:

Class 1 Urgent

Cannot be delayed; needed immediately for health and safety

Class 2 Necessary

Needed within 3 years to maintain basic level and quality of community services

Class 3 Desirable

Needed within 4-6 years to improve quality of level of service

Class 4 Deferrable

Can be placed on hold until after the 6-year period, but supports community development goals

*See Appendix D for Capital Improvement Project Priority Designation

Recommendations of the CIP Committee

In 2021, the Capital Improvement Plan Committee takes into consideration the following requests from each department:

*See Appendix E for criteria for developing the list of projects and equipment to be considered.

DEPARTMENT of PUBLIC WORKS –

1. Salt Storage Facility

Department Request – \$300,000.00 over 6 years

Service Area – Municipality and Street

Rationale – Improves the quality of existing services, provides added capacity to serve growth, reduces long-term operating costs.

Description – Construct a new sand and salt storage facility at the highway garage.

2. Rehabilitate Main Street

Department Request – \$500,000.00 over 6 years

Service Area – Municipality and Street

Rationale – Improves the quality of existing services, provides added capacity to serve growth, reduces long-term operating costs, provides incentive to economic development and eligible for matching funds available for limited time.

Description – Repair or replace existing facilities or equipment, improve quality of existing facilities or equipment and expand capacity of existing services level/facility in “downtown” Farmington starting at Garfield Street and ending at Blouin Avenue.

Equipment:

1. Grader -

Department Request – \$275,000.00 over 6 years

Service Area – Municipality

Rationale – Improves the quality of existing services, replace existing equipment and reduces long-term operating costs

Description – Replace existing 1996 Champion Series IV Grader for a new Grader of comparable size that is capable of performing a minimum of the same existing functions that it currently provides

2. Loader

Department Request – \$180,000.00 over 6 years

Service Area – Municipality

Rationale – Reduces long-term operating costs

Description – Replace (trade-in) the existing 1989 644E loader for a new loader that is capable of performing a minimum of the same existing functions that it currently provides.

3. 6-Wheel Dump Truck

Department Request – \$120,000.00 over 6 years, No plows/sanders

Service Area – Municipality, Street

Rationale – Improves the quality of existing services, reduces long-term operating costs and removes imminent threat to public health or safety

Description – Replace (trade-in) the existing 2003 6-wheel dump Truck for a new dump truck of comparable size that is capable of performing a minimum of the same existing functions that it currently provides. Then replace the 2005 6-wheel dump truck of comparable size that is capable of performing a minimum of the same existing functions that it currently provides.

4. 10-Wheel Dump Truck

Department Request – \$180,000.00 over 6 years, No plows/sanders

Service Area – Municipality, Street

Rationale – Improves the quality of existing services, reduces long-term operating costs and removes imminent threat to public health or safety

Description – Replace (trade-in) the existing 2007 10-wheel dump truck for a new dump truck of comparable size that is capable of performing a minimum of the same existing functions that it currently provides. Then replace the 2013 10-wheel dump truck of comparable size that is capable of performing a minimum of the same existing functions that it currently provides.

5. 2500 Pickup Truck

Department Request – \$45,000.00 over 6 years, with plow

Service Area – Municipality

Rationale – Reduces long-term operating costs, improves the quality of existing services

Description – Replace (trade-in) the existing 2006 GMC pickup truck for a new pickup truck that is capable of performing a minimum of the same existing functions that it currently provides.

6. 1-Ton Pickup

Department Request – \$53,000.00

Service Area – Municipality

Rationale – Alleviates substandard conditions or deficiencies, improves the quality of existing services, reduces long-term operating costs

Description – Replace truck for a new one-ton dump truck that is capable of performing a minimum of the same existing functions that it currently provides.

7. 4x4 Dump Truck

Department Request – \$85,000.00 over 6 years, with dump body/live body

Service Area – Municipality

Rationale – Reduces long-term operating costs, improves the quality of existing services

Description – Replace (trade-in) the existing 2006 GMC 5500 4x4 dump truck for a new 4x4 dump truck that is capable of performing a minimum of the same existing functions that it currently provides.

8. Flatbed Truck

Department Request – \$53,000.00

Service Area – Municipality

Rationale – Reduces long-term operating costs, improves the quality of existing services

Description – Replace for a new Flatbed that is capable of performing a minimum of the same existing functions that it currently provides.

9. Bobcat Loader – Skid Steer

Department Request – \$80,000.00 over 6 years

Service Area – Municipality

Rationale – Reduces long-term operating costs, improves the quality of existing services

Description – Replace (trade-in) the existing 2001 Bobcat loader for a new loader that is capable of performing a minimum of the same existing functions that it currently provides.

10. Backhoe

Department Request – \$100,000.00 over 6 years, extend-a-hoe and thumb

Service Area – Municipality

Rationale – Improves the quality of existing services, reduces long-term operating costs and removes imminent threat to public health or safety

Description – Replace (trade-in) the existing 2004 backhoe for a new backhoe that is capable of performing a minimum of the same existing functions that it currently provides.

11. Air Compressor

Department Request – \$20,000.00 over 6 years

Service Area – Municipality

Rationale – Alleviates substandard conditions or deficiencies, improves the quality of existing services, reduces long-term operating costs

Description – Replace for a new air compressor that is capable of performing a minimum of the same existing functions that it currently provides.

12. Sweepster

Department Request – \$20,000.00 over 6 years

Service Area – Municipality

Rationale – Alleviates substandard conditions or deficiencies, improves the quality of existing services, reduces long-term operating costs

Description – Replace for a new sweepster that is capable of performing a minimum of the same existing functions that it currently provides.

13. Chipper

Department Request – \$35,000.00 over 6 years

Service Area – Municipality

Rationale – Alleviates substandard conditions or deficiencies, improves the quality of existing services, reduces long-term operating costs

Description – Replace for a new air compressor that is capable of performing a minimum of the same existing functions that it currently provides.

Buildings and Grounds:

14. Boiler and Furnace at Municipal Office

Department Request – \$40,000.00 over 6 years

Service Area – Municipality

Rationale – Alleviates substandard conditions or deficiencies, improves the quality of existing services, reduces long-term operating costs

Description – Replace the outdated boiler and furnace at the Municipal Offices.

Bridges: Bridge CIP Background – Information gathered from the 2021 Hoyle and Tanner Bridge Report

The Town of Farmington, retained Hoyle and Tanner to evaluate all Town-owned bridges and prioritize maintenance, preservation, rehabilitation and replacement projects to be included in a 10-year capital improvement plan. The Town currently owns twelve vehicular bridges.

Hoyle and Tanner personnel preformed limited field observations and reviewed available data to formulate a plan that prioritizes the Town bridges based on recommended work and available funding. Recommended work for each bridge is categorized into short-term, intermediate-term, and long-term needs, which should be addressed within the next 2 years, 2-7 years, and beyond 7 years, respectively.

Per the Federal Highway Administration (FHWA) Coding Guide, bridge components are evaluated individually and are assigned a numeric value from 9 to 0 which corresponds to a condition rating of “excellent” to “failed”, respectively. It is important to note that the condition rating I used to compare the bridge to the condition of a new bridge and it does not necessarily have any implications to the bridges’ structural capacity.

Bridges requiring major rehabilitation or complete replacement are eligible for funding through the NHDOT Municipal State Aid Bridge (SAB) Program. Funding from the SAB Program is available to New Hampshire municipalities and provides 80% of total (eligible) project costs including design and construction. NHDOT has temporarily stopped adding new projects to the SAB Program due to funding limitations and the need to balance the program. It is likely that when the SAB funding is restored, some or all of the Town’s SAB-eligible projects discussed herein would be programmed beyond the 10-year plan.

Based on the field observations, noted conditions of the Town-owned bridges, and anticipated available funding, the following priority list is recommended:

Priority	NHDOT Bridge No.	Location
1	076/135	Spring Street over Cocheco River
2	121/141	Cocheco Road over Cocheco River
3	071/089	Hornetown Road over Mad River
4	080/108	River Road over Mad River
5	142/050	Sheepboro Road over Berrys River
6	101/125	Paulson Road over Brook
7	060/144	Old Bay Road over Cocheco River
8	059/143	Old Bay Road over Cocheco River Relief
9	081/064	Milton Road over Dames Brook
10	057/126	Spring Street over Ela River
11	081/064	Ten Rod Road over Mad River
12	078/122	High Street over Mad River

*See Appendix F for Bridge Information. **Full Bridge Report available at Municipal Offices.

Fire Rescue

Equipment:

Department Request - \$792,655.00

1. Engine 4

Department Request – \$400,000.00

Service Area – Municipality

Rationale – Removes imminent threat to public health of safety, alleviates substandard conditions or deficiencies, responds to federal or state requirements to implement, Improves the quality of existing services, provides added capacity to serve growth, and reduces long-term operating costs.

Description – Replace rescue truck that was taken out of service several years ago.

2. Ambulance 2

Department Request – \$300,000.00

Service Area – Municipality, Region

Rationale – Removes imminent threat to public health of safety, alleviates substandard conditions or deficiencies, responds to federal or state requirements to implement, improves the quality of existing services, provides added capacity to serve growth, and reduces long-term operating costs.

Description – Replace 2011 Chevy Ambulance with a new unit. Our call volume and wear and tear, to be safe it should be replaced in the next 2-3 years.

3. Self-Contained Breathing Apparatus

Department Request – \$300,000.00 for 32 packs

Service Area – Municipality

Rationale – Removes imminent threat to public health of safety, alleviates substandard conditions or deficiencies, responds to federal or state requirements to implement, and eligible for matching funds for a limited time.

Description – Replace all self-contained breathing apparatus packs due to date of expiration.

- **Replaced in 2019, will need to be replaced in 2034**

Parks and Recreation

Equipment:

1. 19 Passenger Van

Department Request – \$80,000.00

Service Area – Municipality

Rationale – Alleviate substandard conditions or deficiencies, improve quality of existing services, reduce long-term operating costs

Description – Replace 2005 12 passenger Chevy Van and 2008 19 passenger Ford Bus when they are no longer operating cost effectively.

Appendix A – 1985 Article 13

1985 Town Minutes – Article 13. Shall the Town vote to authorize the Planning Board to prepare and amend a recommended program of municipal capital improvement projected over a minimum of six years. (page 9)

Article 13. Shall the Town vote to authorize the Planning Board to prepare and amend a recommended program of municipal capital improvement projected over a minimum of six years.

Yes – 249

No – 169

(page 86)

Appendix B – 2007 Article 20

2007 Town Meeting Minutes – March 14, 2007 – Article 20. To see if the town will authorize the Board of Selectmen to appoint a Capital Improvement Program Committee, which shall include at least one member of the Planning Board, to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least 6 years. (Majority Vote Required)

*A vote was done by show of hands and Moderator's determination

Appendix C - Master Plan Adoption

Certification of Master Plan Adoption

TOWN OF FARMINGTON, NEW HAMPSHIRE

In accordance with New Hampshire RSA 674:4, *Master Plan Adoption and Amendment*, and New Hampshire RSA 675:6, *Method of Adoption*, the Farmington Planning Board, having held a duly authorized public hearings on this Master Plan Update (2021) on June 15, 2021, July 20, 2021, and August 3, 2021 hereby certifies that this Master Plan Update was duly adopted by a majority of the Board's members on August 3, 2021.



Accepted by:



Date:

Prepared with the assistance of:

ADG, LLC
Planning & Economic Development
10 Fisk Road, Unit B
Concord, New Hampshire 03301

Strafford Regional Planning Commission
150 Wakefield Street, Suite 12,
Rochester, NH 03867

Appendix D - CIP VISION

The Capital Improvement Plan Committee is an advisory committee to the Select Board.

The Capital Improvement Plan we have submitted to the Select Board this year is different from past year plans due to uncertainties with revenues caused by current public health issues. There are also concerns that these issues may cause some changes in funding in the near term.

The Capital Improvement Plan Committee is aware that equipment and infrastructure failures over the last several years have caused unforeseen spikes in the town's tax rate. CIP Committee members have determined that we would like to take a more comprehensive approach toward the recommendations we make to the Selectmen for capitalizing the replacement of large equipment and infrastructure items with an expected service life. The CIP Committee recommends establishment of an investment program where equipment and infrastructure item replacement would be funded over the expected lifetime of the item. At the end of the service life of a piece of equipment or infrastructure, the funds would be available in the appropriate Capital Reserve Fund, with no further taxation required to replace the item. This approach will help level fund replacement costs reducing spikes in the tax rate to fund replacements.

The Capital Improvement Plan the Committee proposes will:

- Reduce tax impact by leveling spikes caused by last minute appropriations for funding major infrastructure, and equipment replacement.
- Provide a comprehensive long-term plan to address all major capital areas:
 - Equipment
 - Structures
 - Infrastructure
- Reduce the impacts of revenue shortfalls due to emergent issues.
- Implement a lifecycle driven Capital Improvement Plan.

Appendix E – Blank Form for Department Heads

Date: _____

To: Department Heads

From: CIP Committee

Re: Capital Improvement Projects for 2019-2024, Response requested by October 19, 2018

The preparation of a Capital Improvement Plan (CIP) has been initiated by the CIP Committee, as authorized by the Town Meeting. Your list of specific capital improvement projects envisioned for the planning period is needed for the CIP.

New Hampshire RSA 674:7 requires, as part of the CIP process, that municipal departments and related authorities and agencies transmit a list of all capital projects they intend to undertake during the term of CIP Committee and School Board in preparing the CIP.

The attached forms provide worksheets to assist in your response. Also, attached to this memo is a list of long-term capital expenditure needs identified in the Community Facilities section of the Master Plan.

Please provide your recommendations for specific capital projects to be undertaken over the next 6 years, and cost estimates where possible. For the purpose of this CIP "capital projects" have been defined as those projects outside normal operations and maintenance, and having the following characteristics:

1. A gross cost of at least \$20,000
2. A useful life of at least 10 years
3. Is non-recurring (not annual budget item)

If the project is eligible for any federal or state grants, matching funds, or loans, please indicate this on the form. One summary sheet should be completed per project, with separate sheets added for explanation where necessary.

Please note that the CIP is an advisory document only, the inclusion of any particular project on your list or its listing in the CIP does not commit the Town to that expenditure.

Appendix F - Bridge Information

TOWN OF FARMINGTON, NH

Priority No	Project Name	Project Costs	10-Year Bridge Capital Improvement Program																		
			Year 1 (2022)	Year 2 (2023)	Year 3 (2024)	Year 4 (2025)	Year 5 (2026)	Year 6 (2027)	Year 7 (2028)	Year 8 (2029)	Year 9 (2030)	Year 10 (2031)									
1	Spring Street over Cocheco River - NHDOT Br. No. 076/135	Short Term Repairs Engineering Study Design, Permitting & Bidding Construction and Construction Eng. Contingency (20%) & 3% Yr. Inflation	\$ 1,000.00 \$ 60,000.00	\$ 150,000.00	\$ 700,000.00	\$ 700,000.00	\$ 148,500.00	\$ 153,000.00													
2	Cocheco Road over Cocheco River - NHDOT Br. No. 121/141	Engineering Study Design, Permitting & Bidding Construction and Construction Eng. Contingency (20%) & 3% Yr. Inflation		\$ 50,000.00	\$ 125,000.00	\$ 7,600.00															
3	Hornetown Road over Mad River - NHDOT Br. No. 071/089	Engineering Study Design, Permitting & Bidding Construction and Construction Eng. Contingency (20%) & 3% Yr. Inflation																			
4	River Road over Mad River - NHDOT Br. No. 080/108	Engineering Study Design, Permitting & Bidding Construction and Construction Eng. Contingency (20%) & 3% Yr. Inflation																			
5	Sheepbro Road over Berry's River - NHDOT Br. No. 142/050	Short Term Repairs Engineering Study Design, Permitting & Bidding Construction and Const. Eng. Contingency (20%) & 3% Yr. Inflation	\$ 1,000.00	\$ 50,000.00	\$ 120,000.00																
6	Paulson Road over Brook - NHDOT Br. No. 101/125	Short Term Repairs Engineering Study Design, Permitting & Bidding Construction and Const. Eng. Contingency (20%) & 3% Yr. Inflation	\$ 27,000.00	\$ 1,500.00	\$ 7,500.00																
7	Old Bay Road over Cocheco River - NHDOT Br. No. 060/144	Short Term Repairs Engineering Study Design & Bidding Construction and Const. Eng. Contingency (20%) & 3% Yr. Inflation	\$ 13,000.00																		
8	Old Bay Road over Cocheco River Relief Brook - NHDOT Br. No. 059/143	Short Term Repairs Intermediate Term Repairs Engineering Study Design, Permitting & Bidding Construction and Construction Eng. Contingency (20%) & 3% Yr. Inflation	\$ 3,000.00		\$ 3,000.00	\$ 50,000.00	\$ 125,000.00														
9	Milton Road over Dames Brook - NHDOT Br. No. 081/064	Short Term Repairs Intermediate Term Repairs Construction and Const. Eng. Contingency (20%) & 3% Yr. Inflation	\$ 6,500.00		\$ 650.00	\$ 4,600.00	\$ 15,600.00														
10	Spring Street over Elm River - NHDOT Br. No. 057/126	Intermediate Term Repairs Construction and Const. Eng. Contingency (20%) & 3% Yr. Inflation	\$ 10,000.00			\$ 1,000.00															
11	Ten Rod Road over Mad River - NHDOT Br. No. 081/064	Short Term Repairs Construction and Const. Eng. Contingency (20%) & 3% Yr. Inflation				\$ 200.00															
12	High Street over Mad River - NHDOT Br. No. 078/122	Design, Permitting & Bidding Construction and Construction Eng. Contingency (20%) & 3% Yr. Inflation																			
Yearly Total Cost =			\$ 121,500.00	\$ 314,800.00	\$ 1,112,250.00	\$ 941,400.00	\$ 1,085,650.00	\$ 294,100.00	\$ 4,000.00	\$ 33,980.00	\$ 143,500.00	\$ 600,000.00	\$ 600,000.00	\$ 147,500.00	\$ 40,000.00	\$ 160,000.00	\$ 50,000.00				
Total Cost =			\$ 722,000.00	\$ 2,522,000.00	\$ 1,151,500.00	\$ 1,151,500.00	\$ 7,500,000.00														

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Appendix G - Long Term Debt Spread Sheet

LONG TERM DEBT FOR	DATE EXPIRING	Amount due 2020	Amount due 2021	Amount due 2022	Amount due 2023
SCBA Lease	2024	\$53,736.00	\$53,736.00	\$53,736.00	\$53,736.00
Spencer 2,000 gallon Tanker	2030	\$0.00	\$58,916.26	\$58,916.26	\$58,916.26
Plow Truck	2026	\$21,577.57	\$21,577.57	\$21,577.57	\$21,577.57
Water Meter Loan**	2034	\$0.00	\$0.00	\$0.00	\$0.00
Sewer Rural Development					
Grant - Town Portion *	2039	\$111,642.00	\$111,642.00	\$111,642.00	\$111,642.00
Revolving Loan - Water					
Pollution - Town Portion *	2032	\$28,074.68	\$28,074.68	\$28,074.68	\$28,074.68
Public Safety Building	2031	\$206,311.00	\$199,283.00	\$192,255.00	\$185,227.00
		\$367,605.25	\$473,229.51	\$466,201.51	\$459,173.51

* Matched by Sewer Enterprise Fund

** Paid for by meter fee, not Town funds

Appendix I - Board of Selectman's CIP Recommendation

Board of Selectman Recommendations				
		CIP Requests	BOS Proposed	Difference
Bridge		\$ 200,000.00	\$ 200,000.00	\$ -
Highway		\$ 10,000.00	\$ 10,000.00	\$ -
SCBA		\$ 15,000.00	\$ 15,000.00	\$ -
Recreation		\$ 500.00	\$ 500.00	\$ -
Totals		\$ 225,500.00	\$ 225,500.00	\$ -

Appendix J - Six Year Budget Appropriations by Department

	2016	2017	2018	2019	2020	2021
Executive	\$259,613.00	\$248,757.50	\$259,463.00	\$280,579.00	\$284,165.00	\$280,622.00
Election, Reg. & Vitals	\$195,177.00	\$194,847.00	\$198,342.00	\$208,786.00	\$193,809.00	\$186,659.00
Finance Admin	\$124,083.00	\$157,453.00	\$152,669.00	\$161,189.00	\$159,255.00	\$162,404.00
Revaluation	\$12,000.00	\$30,600.00	\$30,200.00	\$35,156.00	\$48,180.00	\$32,757.00
Legal Expenses	\$40,000.00	\$60,000.00	\$73,000.00	\$75,000.00	\$75,000.00	\$79,000.00
Personnel Admin	\$20,500.00	\$24,659.50	\$5,132.00	\$17,500.00	\$34,617.00	\$32,400.00
Planning & Zoning	\$60,570.00	\$56,171.00	\$78,632.00	\$78,977.00	\$74,921.00	\$81,464.00
Gen Gov't Buildings	\$130,350.00	\$108,356.00	\$128,618.00	\$141,158.00	\$140,108.00	\$139,351.00
Insurance	\$129,838.00	\$157,810.00	\$155,074.00	\$170,859.00	\$174,780.00	\$174,780.00
Other		\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
Police	\$1,454,358.00	\$1,528,058.00	\$1,509,070.00	\$1,523,871.00	\$1,569,711.00	\$1,563,630.00
Fire	\$595,434.00	\$569,554.00	\$621,834.00	\$703,737.00	\$697,614.00	\$703,361.00
Build Insp	\$80,769.00	\$94,869.00	\$82,736.00	\$85,116.00	\$96,367.00	\$101,660.00
Em Mgt	\$14,100.00	\$13,500.00	\$11,850.00	\$9,750.00	\$6,750.00	\$73,490.00
HW Adm	\$59,058.00	\$624,556.00	\$598,757.00	\$574,078.00	\$690,600.00	\$695,714.00
HW Street	\$698,401.00	\$680,846.00	\$722,418.00	\$739,878.00	\$733,332.00	\$705,739.00
Bridges	\$6,000.00	\$5,000.00	\$5,000.00	\$3,000.00	\$3,000.00	\$19,500.00
St Lights	\$36,000.00	\$31,750.00	\$24,001.00	\$29,001.00	\$22,500.00	\$20,500.00
Sanitation Admin	\$0.00	\$99,278.00	\$113,885.00	\$110,560.00	\$102,752.00	\$98,927.00
Solid Waste Disposal	\$93,592.00	\$117,054.00	\$122,935.00	\$139,412.00	\$246,816.00	\$211,974.00
Animal Control	\$16,723.00	\$766.77	\$1,858.00	\$1,852.00	\$2,101.00	\$1,601.00
Health Agencies	\$9,892.00	\$7,479.00	\$7,479.00	\$7,479.00	\$7,479.00	\$7,479.00
Adm Asst	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Welfare Admin	\$23,425.00	\$73,712.00	\$72,798.00	\$75,158.00	\$72,602.00	\$73,160.00
Welfare	\$35,000.00	\$27,000.00	\$21,000.00	\$20,000.00	\$26,000.00	\$25,000.00
Recreation	\$158,451.00	\$159,231.00	\$142,478.00	\$150,024.00	\$175,255.00	\$83,514.00
Library	\$260,000.00	\$281,450.00	\$270,898.00	\$275,000.00	\$280,837.00	\$181,837.00
Patriotic Purpose	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Culture & Recreation	\$2,000.00	\$3,400.00	\$3,400.00	\$2,300.00	\$2,302.00	\$1,002.00
Conservation	\$3,009.00	\$3,065.00	\$3,065.00	\$2,933.00	\$2,983.00	\$2,983.00
Eco.Dev./Coast Bus	\$22,629.00	\$24,629.00	\$25,824.00	\$25,574.00	\$28,625.00	\$28,600.00